# WEST-ISLAND COMMUNITY SHARES FINANCIAL STATEMENTS MARCH 31, 2018

### FINANCIAL STATEMENTS

MARCH 31, 2018

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### INDEPENDENT AUDITOR'S REPORT

To the Members of West-Island Community Shares

We have audited the accompanying financial statements of WEST-ISLAND COMMUNITY SHARES, which comprise the statement of financial position as at March 31, 2018, and the statements of operations, changes in net assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organization, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the organization's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the organization's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

### Basis for Qualified Opinion

In common with many charitable organizations, the organization derives revenues from the donations, auction and promotional activities, the completeness of which is not susceptible of satisfactory audit verification. Accordingly, our audit of these revenues was limited to the amounts recorded in the records of the organization. Therefore, we were not able to determine whether any adjustments might be necessary to recorded revenues, to the excess of revenues over expenses, to the assets and the net assets.

### Qualified Opinion

Rochen Legantt

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion paragraph, the financial statements present fairly, in all material respects, the financial position of WEST-ISLAND COMMUNITY SHARES as at March 31, 2018, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

(1)

Partnership of Chartered Professional Accountants

Montreal June 14, 2018

<sup>(1)</sup> CPA auditor, CA, public accountancy permit no A110693

STATEMENT OF OPERATIONS

	(	General	Special								
	0	perating	Events	Campaign		Forever		Total		Total	
		Fund	Fund		Fund		Fund		2018		2017
REVENUES											
Corporate sponsorships	\$	332,000	\$	\$	-	\$		\$	332,000	\$	257,000
Public donations		-			385,481				385,481		337,125
Activities (Appendix 1)		-	568,858		-		-		568,858		775,072
Corporate donations		-			766,286		-		766,286		675,772
Government support		-	Œ.		40,250				40,250		49,100
Other income		311			-		478		789		209
		332,311	568,858		1,192,017		478		2,093,664		2,094,278
EXPENSES / DISTRIBUTIONS											
Distribution of donations					1,319,000		-		1,319,000		1,191,500
Activities (Appendix 1)		-	205,250		-		-		205,250		273,866
Fundraising expenses (Appendix 2)		335,270	-		-		-		335,270		344,721
Administration expenses (Appendix 3)		134,024	-		-		-		134,024		169,608
Charitable program salaries and fringe benefits		57,651			-		-		57,651		38,334
		526,945	205,250		1,319,000				2,051,195		2,018,029
EXCESS (DEFICIENCY) OF REVENUES											
OVER EXPENSES / DISTRIBUTIONS	\$	(194,634)	\$ 363,608	\$	(126,983)	\$	478	\$	42,469	\$	76,249

# WEST-ISLAND COMMUNITY SHARES STATEMENT OF CHANGES IN NET ASSETS

	General Operating Fund	Special Events Fund	c	ampaign Fund	Forever Fund	Reserve Fund	Total 2018	Total 2017
BALANCE, BEGINNING OF YEAR	\$ 368	\$ -	\$	697,471	\$ -	\$ 160,000	\$ 857,839	\$ 781,590
Excess (Deficiency) of revenues over expenses / distributions	(194,634)	363,608		(126,983)	478	÷	42,469	76,249
Interfund transfers (Note 9)	194,500	(363,608)		149,108	-	20,000		-
BALANCE, END OF YEAR	\$ 234	\$	\$	719,596	\$ 478	\$ 180,000	\$ 900,308	\$ 857,839

# WEST-ISLAND COMMUNITY SHARES STATEMENT OF FINANCIAL POSITION

AS AT MARCH 31, 2018

	(	General	Special									
	O	perating	Events		Campaign	Forever		Reserve	Consolidating		Total	Total
		Fund	Fund		Fund	Fund		Fund	Balances		2018	2017
ASSETS												
CURRENT												
Cash	\$	21,167	\$ -	\$	1,321,447	\$ 478	\$	100,169	\$ -	5	1,443,261	\$ 1,439,331
Term deposits, 0.5%		18,541	5#3		-	-			-		18,541	52,007
Accounts receivable (Note 3)		34,242	34,322		151,739	-			-		220,303	122,184
Prepaid expenses		1,149	332		1,939			-	-		3,420	15,085
Interfund loans, without interest		46,564	3,245		-			79,831	(129,640)			
		121,663	37,899		1,475,125	478		180,000	(129,640)		1,685,525	1,628,607
TERM DEPOSIT, 0.9%		10,144			-				-		10,144	
CAPITAL ASSETS (Note 4)		4,808									4,808	6,827
	\$	136,615	\$ 37,899	\$	1,475,125	\$ 478	\$	180,000	\$ (129,640)	\$	1,700,477	\$ 1,635,434
LIABILITIES												
CURRENT												
Accounts payable (Note 5)	\$	36,381	\$ 7,112	\$	889	\$	5		\$ -	\$	44,382	\$ 16,895
Donations to distribute		-	-		625,000	-			-		625,000	606,500
Deferred income (Note 6)		FO 000			623,000						025,000	151 200
		50,000	30,787		-	·					80,787	154,200
Interfund loans, without interest		-	30,787			/-			(129,640)			154,200
Interfund loans, without interest		86,381		_				•	(129,640) (129,640)		80,787	
Interfund loans, without interest  DEFERRED INCOME (Note 6)		86,381			129,640	•			 		80,787	-
			 37,899		129,640 755,529				(129,640)		80,787 - 750,169	777,595
		86,381 50,000	37,899 -		129,640 755,529	-		•	(129,640)		80,787 - 750,169 50,000	- 777,595 -
DEFERRED INCOME (Note 6)		86,381 50,000	37,899 -		129,640 755,529	-		•	(129,640)		80,787 - 750,169 50,000	- 777,595 -
DEFERRED INCOME (Note 6)  NET ASSETS		50,000 136,381	37,899 - 37,899		129,640 755,529 - 755,529	-		•	(129,640) - (129,640)		80,787 - 750,169 50,000 800,169	- 777,595 - 777,595
DEFERRED INCOME (Note 6)  NET ASSETS Unrestricted		50,000 136,381	37,899 - 37,899		129,640 755,529 - 755,529	-		•	(129,640) - (129,640)		80,787 - 750,169 50,000 800,169	777,595 - 777,595
DEFERRED INCOME (Note 6)  NET ASSETS Unrestricted Internally restricted		50,000 136,381	37,899 - 37,899		129,640 755,529 - 755,529	:		180,000	(129,640) - (129,640) - -		80,787 - 750,169 50,000 800,169 234 180,000	777,595 - 777,595 368 160,000

Commitments (Note 8)

ON BEHALF OF THE BOARD OF DIRECTORS

Director Director

The accompanying notes are an integral part of these financial statements.

### STATEMENT OF CASH FLOWS

		2017		
OPERATING ACTIVITIES				
Excess of revenues over expenses / distributions	\$	42,469	\$	76,249
Non-cash item:				
Amortization - capital assets		2,019		2,563
Net changes in non-cash working capital items (Note 7)		(40,467)		236,660
		4,021	777	315,472
INVESTING ACTIVITIES				
Acquisition of capital assets				(1,456
(Acquisition) Disposition of term deposits		23,322		(14,660
		23,322		(16,116
FINANCING ACTIVITY				
Net changes in deferred income		(23,413)		650
NET INCREASE IN CASH		3,930		300,006
CASH, BEGINNING OF YEAR		1,439,331		1,139,325
CASH, END OF YEAR	\$	1,443,261	\$	1,439,331

AS AT MARCH 31, 2018

### NOTE 1 - LEGAL FORM AND PURPOSE OF THE ORGANIZATION

The Organization is incoporated under Part III of the Companies Act (Quebec) and is registered with the tax autorities as a charitable organization under number 870517992RR0001. Its objective is to encourage citizens to get involved in the development and maintenance of well-being of their community through fundraising campaign.

### NOTE 2 - SIGNIFICANT ACCOUNTING POLICIES

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations in Part III of the CPA Canada Handbook - Accounting and include the following significant accounting policies:

### **USE OF ESTIMATES**

The preparation of these financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reported period. These estimates are reviewed periodically and adjustments are made to income as appropriate in the year they become known.

Significant estimates made in the preparation of these financial statements include accounts receivable.

### **FUND ACCOUNTING**

The General Operating Fund comprises activities undertaken by the Organization to cover services and administration expenses.

The Special Events Fund comprises activities organized by the Organization that took place to raise the funds necessary to cover the expenses related to the fundraising campaign, to some administrative expenses and to maintain a contingency reserve. The donation portion of tickets sold for activities is allocated to the Campaign Fund. Interfund allocations are at the discretion of the Board of Directors.

The Fundraising Activities Fund includes activities organized by West-Island Community Shares for which 100% of the net proceeds are allocated to the Campaign Fund.

The Campaign Fund includes public donations, donations made through payroll deductions, corporate matching of employees donations, corporate donations, donations from foundations and donations received from third-party fundraisers.

The Reserve Fund is created out of special events of Community Shares and serves to ensure the durability in the distribution of funds to organizations and operations of Community Shares for years to come. Interfund transfers are determined annually by the Board of Directors. This fund is not for the purpose of current operations.

AS AT MARCH 31, 2018

### NOTE 2 - SIGNIFICANT ACCOUNTING POLICIES (continued)

### **FUND ACCOUNTING (continued)**

The Forever Fund is an endowment fund which includes donor-planned donations. This fund was established on May 24, 2011 at the TD Private Giving Foundation. Directors have voted, by resolution of the Board of Directors, to affect dated March 31, 2011 an amount of \$ 10,000 to this fund. The contribution was made in previous year with TD Private Giving Foundation. Invested capital is the property of TD Private Giving Foundation, but West-Island Community Shares is the only recipient of the interest of the fund. West-Island Community Shares will be entitled to annual income distributed by the fund. Of these revenues, up to 15% may be withheld and paid to the administration fund in order to maintain the 100% distribution model. The balance of 85% of revenues will be paid to charitable organizations supported within twenty-four months of receipt of revenues.

### REVENUE RECOGNITION

The Organization follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when they are received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

### DISTRIBUTIONS TO SUPPORTED ORGANIZATIONS

Distributions are recorded in statement of operations in the period in which they are granted.

### CAPITAL ASSETS

Capital assets are accounted for at cost. Amortization is calculated based on their respective useful lives using the following methods and rates:

	Methods	Rates
Office furniture and equipment	Declining balance	20%
Computers	Declining balance	30%

### FINANCIAL INSTRUMENTS

The Organization initially measures its financial assets and financial liabilities at fair value, except for certain non-arm's length transactions.

The Organization subsequently measures all its financial assets and financial liabilities at amortized cost, except for investments in equity instruments that are quoted in an active market, which are measured at fair value. Changes in fair value are recognized in net income.

Financial assets measured at amortized cost include cash, term deposits and sponsorships and contributions receivable and interest receivable.

Financial liabilities measured at amortized cost include trade accounts payable and salaries payable.

### **NOTES TO FINANCIAL STATEMENTS**

AS AT MARCH 31, 2018

### NOTE 2 - SIGNIFICANT ACCOUNTING POLICIES (continued)

### **CASH AND CASH EQUIVALENT**

The Organization's policy is to disclose bank balances under cash and cash equivalents, including bank overdrafts with balances that fluctuate frequently from being positive to overdrawn and temporary investments with a maturity period of three months or less from the date of acquisition. Temporary investments that the Organization cannot use for current transactions because they are pledged as security are excluded from cash and cash equivalents.

NOTE 3 - ACCOUNTS RECEIVABLE	 2018	2017
Sponsorships and contributions receivable	\$ 200,521	\$ 97,805
Sales tax receivable	19,704	24,194
Interest	 78	 185
	\$ 220,303	\$ 122,184

### **NOTE 4 - CAPITAL ASSETS**

	Cost	Accumulated amortization	 Net book value 2018	Net book value 2017
Office furniture and equipment	\$ 1,886	\$ 1,658	\$ 228	\$ 285
Computers	28,772	24,192	4,580	6,542
	\$ 30,658	\$ 25,850	\$ 4,808	\$ 6,827
NOTE 5 - ACCOUNTS PAYABLE			 2018	2017
Trade accounts payable and accrued liabilities			\$ 21,640	\$ 5,323
Salaries payable	 	 	22,742	11,572
			\$ 44,382	\$ 16,895

AS AT MARCH 31, 2018

### **NOTE 6 - DEFERRED INCOME**

		General Operating Fund	Special Events Fund	2018	2017
OPENING BALANCE	\$	90,000 \$	64,200	\$ 154,200	\$ 153,550
Less: revenues recognized during the year		(90,000)	(64,200)	(154,200)	(103,550)
Plus: amounts received during the year		100,000	30,787	 130,787	104,200
CLOSING BALANCE		100,000	30,787	130,787	154,200
Current portion of deferred income		50,000	30,787	 80,787	154,200
Long-term portion of deferred income	\$	50,000 \$	-	\$ 50,000	\$ -
NOTE 7 - CASH FLOWS				 2018	2017
Net changes in non-cash working capital items	:				
Accounts receivable				\$ (98,119)	\$ 195,305
Prepaid expenses				11,665	28,555
Accounts payable				27,487	(10,700)
Donations to distribute				 18,500	 23,500
				\$ (40,467)	\$ 236,660

### **NOTE 8 - COMMITMENTS**

The commitments of the Organization under lease agreements aggregate to \$ 10,633. The instalments over the next three years are the following:

2019	\$ 7,478
2020	\$ 2,103
2021	\$ 1,052

Furthermore, the Organization is committed, from the surplus of Campaign Fund to distribute additionnal donations dated April 26, 2018, totaling \$ 625,000 (\$ 606,500 in 2017).

AS AT MARCH 31, 2018

### **NOTE 9 - INTERFUND TRANSFERS**

The Board of Directors authorized, by resolution, the transfer of \$ 363,608 from the Special Events Fund to the following funds: \$ 194,500 to the General Operating Fund and \$ 149,108 to the Campaign Fund and \$ 20,000 to the Reserve Fund.

### **NOTE 10 - ALLOCATION OF EXPENSES**

All expenses are allocated directly to the project for which they were incurred, except salaries that are allocated by hours worked.

### **NOTE 11 - FINANCIAL INSTRUMENTS**

### **RISK AND CONCENTRATIONS**

The Organization is exposed to various risks through its financial instruments, without being exposed to concentration of risk. The following analysis provides a measure of the Organization's risk exposure as at March 31, 2018.

### **CREDIT RISK**

Credit risk is the risk that one party to a financial instrument will cause a financial loss to the other party by failing to discharge an obligation.

The Organization provides credit to its partners, contributors and donators in the normal course of its operations. However the risk is minimized, since they are generally well known of the management.

### LIQUIDITY RISK

Liquidity risk is the risk the Organization will encounter difficulty in meeting obligations associated with financial liabilities. Prudent liquidity risk management implies maintaining a sufficient liquidity levels access to appropriate credit facilities and the ability to liquidate positions on the market. The Organization believes that its recurring financial resources are adequate to cover all its expenditures.

### **APPENDIX 1 - STATEMENT OF OPERATIONS BY ACTIVITIES**

	Special		
	Events		
	Fund	2018	2017
REVENUES			
Masked ball	\$ 246,530 \$	246,530 \$	244,225
Red and White	172,198	172,198	269,571
Corporate Golf	78,242	78,242	86,695
West-Island Wine Show	43,557	43,557	53,992
Light Up our Community	16,045	16,045	22,000
Community Breakfast	12,286	12,286	10,414
Dream Vacation		-	88,175
	568,858	568,858	775,072
EXPENSES			
Masked ball	107,163	107,163	120,925
Red and White	46,781	46,781	70,557
Corporate Golf	24,406	24,406	31,082
West-Island Wine Show	22,578	22,578	17,482
Light Up our Community	1,746	1,746	6,000
Community Breakfast	2,576	2,576	4,414
Dream Vacation			23,406
	205,250	205,250	273,866
EXCESS OF REVENUES OVER EXPENSES	\$ 363,608 \$	363,608 \$	501,206

### APPENDIX 2 - FUNDRAISING EXPENSES

		General O	<b>General Operating Fun</b>				
	-	2018		2017			
EXPENSES							
Salaries and fringe benefits	\$	257,433	\$	277,366			
Consultant fees		27,368		1,320			
Marketing and communications		23,276		25,773			
Credit card fees		21,474		27,167			
Fund distribution fees, donor recognition and volunteer recognition event		4,779		5,571			
Travel expenses		526		1,190			
Postage		314		1,084			
Networking fees		100		1,291			
Third-party fundraising expenses				2,002			
Translation fees		( <del>**</del> ()		1,018			
Planned Giving Program fees		(4)		939			
	\$	335,270	\$	344,721			

### **APPENDIX 3 - ADMINISTRATION EXPENSES**

	General Operating Fund		
·	2018	18 :	2017
EXPENSES			
Salaries and fringe benefits	\$ 68,665	\$	89,193
Office expenses	43,702		53,599
Professional fees	9,726		13,470
Insurance	3,158		4,039
Storage	3,095		2,841
Relationship with community organizations	2,425		2,487
Interest and bank charges	1,234		1,416
Amortization - capital assets	2,019		2,563
	\$ 134,024	\$	169,608